The Washington Area Boards of Education

FY 2023 WABE Guide

November 2022

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Division Superintendents

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Prince William County Public Schools

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Alexandria City Public Schools

- Alexandria City Public Schools (ACPS) serves more than 15,400 students who hail from more than 110 countries and speak 121 languages. ACPS has 18 schools, including two middle schools, two K-8 schools, one PreK school and the internationally recognized Alexandria City High School. ACPS is committed to putting racial equity at the heart of all decisions and ensuring that every student succeeds. Visit www. acps.k12.va.us.
- For the first time since June 2019, ACPS leaders presented diplomas to 809 graduating seniors at its pre-pandemic venue. The Titans Class of 2022 are the first students to graduate from ACHS after the school's name change in July 2021.
- 403 seniors (43% of the class) graduated with an Advanced Studies Diploma, the highest percentage of ACHS students to earn an Advanced Studies Diploma
- Alexandria City Public Schools (ACPS) was awarded \$2,325,000 by the Virginia Department of Environmental Quality (DEQ) for the purchase of 10 new electric school buses. The new electric buses allowed ACPS to retire 10 older diesel buses and add to the current fleet of five electric school buses purchased through the Dominion Electric program in October 2021.
- ACPS officially closed Friday, February 11, 2022, on the purchase of the 1703 N. Beauregard Street property. The purchase of the building allowed ACPS to update its original plan of constructing a new 600-student school to instead renovate an existing building, an adjustment that reduced the necessary project funding by \$39.2 million in the FY 2023-32 Capital Improvement Budget.
- Alexandria City Public Schools (ACPS) held a groundbreaking ceremony for the new Alexandria City High School (ACHS) – Minnie Howard campus on March 29, 2022, to kick off its construction. In 2019, the School Board voted to expand ACHS into a Connected High School Network and build the Minnie Howard campus. This network will address the challenges of growing student enrollment and meet the region's future business needs.
- ACPS and Virginia Tech launched a pilot partnership program to strengthen STEM opportunities for students. The partnership kicked off its pilot program at James K. Polk Elementary School distributing micro:bit equipment to all fifth-grade students. The goal is to inspire young people to get excited about technology and the opportunities it presents for them by creating free, user-friendly educational resources that support teachers in delivering engaging and creative lessons. The pilot program will be extended to additional schools in the future.
- Three ACHS students were awarded an Honorable Mention in the C-SPAN 2021 StudentCam Documentary Competition for their documentary (written, directed, and produced by the trio) "Dear Mr. President: History, or Progress?" The film highlights the impact of discrimination and racism nationwide, with a special focus on the Alexandria community.

Highlights at a Glance

FY 2023 Cost Per Pupil	\$20,777
Average Teacher Salary	\$85,904
2022 Actual Enrollment	
Total Enrollment	15,526
Percent ESOL Enrollment	34.0%
Percent Free/Reduced Price Meal Eligible	N/A*
Percent Special Education Enrollment	13.0%
2023 Approved Enrollment	
Number Increase/(Decrease) from 2022 Actual	118
Percent Increase/(Decrease) from 2022 Actual	0.8%
Schools	
Elementary	13
Middle	2
Traditional (K-8)	2
Secondary and High Schools	1
Special Education	0
Alternative	2
Sources of Revenue	
Local	76.1%
State	18.2%
All Other Sources	5.7%
Authorized Positions	
School-Based	90.1%
Nonschool-Based	9.9%

*The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

Website: <u>www.acps.k12.va.us</u>

Budget Link: <u>https://www.acps.k12.va.us/departments/financial-services/budget</u>

Dr. Melanie Kay-Wyatt (Interim) 1340 Braddock Place Alexandria, Virginia 22314

Arlington Public Schools

- Arlington Public Schools (APS) is the recipient of the prestigious Medallion of Excellence Award present by the U.S. Senate Productivity and Quality Awards for Virginia and the District of Columbia.
- All schools are accredited by the Virginia Department of Education according to state accreditation ratings and federal accountability ratings.
- The 2022 Washington Post Challenge Index listed all APS high schools in the top two percent in the U.S.
- Niche Ranked APS the #1 Best Place to Teach in Virginia and the #2 Best School Division in Virginia.
- APS is the only district in Virginia in which every preschool slot funded with state dollars is matched and filled with a student.
- Spanish immersion programs are offered at two elementary, one middle, and one high school.
- 82.5 percent of students completed one or more college-level classes.
- APS students out scored their peers both nationally and at the state level on SAT and ACT scores and IB Pass Rates.
- Nearly 88 percent of graduating seniors completed at least one AP or IB course, and 70 percent of graduates earn an advanced studies diploma.
- APS has a 95 percent graduation rate for students in the three comprehensive high schools.
- Arlington ranks second in Virginia with more than 200 teachers who have earned National Board Certification.
- Ninety-two percent of the Class of 2022 plan to continue Post-Secondary Education.
- The APS Class of 2021 earned \$67.5 million in scholarships.

Highlights at a Glance

FY 2023 Cost Per Pupil	\$23,521
Average Teacher Salary	\$89,881
2022 Actual Enrollment	
Total Enrollment	26,998
Percent ESOL Enrollment	19.6%
Percent Free/Reduced Price Meal Eligible	N/A*
Percent Special Education Enrollment	15.0%
2023 Approved Enrollment	
Number Increase/(Decrease) from 2022 Actual	585
Percent Increase/(Decrease) from 2022 Actual	2.2%
Schools	
Elementary	25
Middle	6
Traditional (K-8)	0
Secondary and High Schools	5
Special Education	2
Alternative	3
Sources of Revenue	
Local	79.3%
State	14.7%
All Other Sources	6.0%
Authorized Positions	
School-Based	90.2%
Nonschool-Based	9.8%

*The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

Website:	www.apsva.us	Dr. Francisco Duran
Budget Link:	www.apsva.us/budget-financet	2110 Washington Boulevard Arlington, Virginia 22204

City of Fairfax Public Schools

Since 1962, the City of Fairfax School Board has contracted with Fairfax County Public Schools (FCPS) for the delivery of educational services. The City School Board owns and is responsible for its school buildings, while FCPS is responsible for instructional services and staffing within the schools.

The City of Fairfax school division is comprised of four buildings housing approximately 5,000 students in grades PreK-12. About 3,000 of these students are residents of the City of Fairfax with the remainder residing in Fairfax County.

City of Fairfax Schools include:

• Daniels Run Elementary School (DRES) and Providence Elementary School (PES)

Daniels Run Elementary and Providence Elementary Schools completed major renovations in 2000. Both schools provide STEM/Innovation Labs and sophisticated outdoor classrooms. DRES and PES offer Local Level IV Advanced Academic Programming for students starting in the 3rd grade. In addition, our two elementary schools provide laptops for each student in grades 4-6. School capacity for DRES is 773 students and PES is 1,000.

• Katherine Johnson Middle School (KJMS)

Katherine Johnson Middle School, often recognized for the rigor of its academic program, completed an extensive renovation in the spring of 2008. KJMS has a capacity of 1,100 students and offers a full advanced academic center. The school hosts a solar wind turbine, the first in the nation for a middle school. KJMS was recently recognized by the U.S. Department of Education as a National Green School and has been a Virginia Naturally School for nine consecutive years.

• Fairfax High School (FHS)

Fairfax High School, renovated and rededicated in the fall of 2007, is an academic and arts showcase. Offering students a challenging academic program, including a full range of AP courses, advanced technical programs as well as the specialized programs of the Fairfax Academy for Communications and the Arts, graduates are fully prepared for their futures. FHS capacity is 2,450.



Website: <u>cityoffairfaxschools.org</u>

Jeffrey K. Platenberg 10455 Armstrong Street Fairfax, Virginia 22030

Budget Link: https://www.cityoffairfaxschools.org/apps/pages/index.jsp?uREC_ID=1662459&type=d&pREC_ID=1812343

Fairfax County Public Schools

- Fairfax County Public Schools (FCPS) is the nation's 11th largest school division.
- The FCPS Strategic Plan provides a framework for decision-making that builds upon a common mission, vision, and guiding principles held by the community. The Portrait of a Graduate is the center of the strategic plan.
- Thomas Jefferson High School for Science and Technology (TJHSST) was ranked by U.S. News and World Report in 2022 as the nation's Best High School. Additionally, TJHSST was ranked sixth for the best science, technology, engineering, and math (STEM) school. The following FCPS high schools: Langley, McLean, Marshall, Madison, Woodson, and West Springfield were also included in the top 10 schools in Virginia.
- Forestville Elementary, Kings Park Elementary, Thomas Jefferson High for Science and Technology and Wolf trap Elementary, received the Virginia Board of Education's Highest Achievement Award for demonstrating high levels of success across all of school quality indicators, including success in narrowing achievement gaps.
- Forty-six FCPS schools earned the 2020 Board of Education Continuous Improvement Award.
- Ninety-seven percent of FCPS schools, compared to 92 percent statewide, earned full state accreditation from the VDOE based on the results from the Virginia SOL tests administered during the 2019-2020 school year.
- In 2022, 214 FCPS students from 16 high schools were named semifinalists, and 30 students from six FCPS schools qualified for recognition in National Merit Scholarship Program after taking the Preliminary SAT/National Merit Scholarship Qualifying Test.
- FCPS is the largest employer in Fairfax County, with 24,415 full-time employees.
- The FCPS bus fleet is one of the largest in the U.S., transporting more than 145,000 students on over 1,600 buses each day.
- FCPS has more than 28 million square feet of school buildings and office space, including 185 schools that have earned ENERGY STAR® certification at least one time.

Highlights at a Glance	
FY 2023 Cost Per Pupil	\$18,772
Average Teacher Salary	\$83,623
2022 Actual Enrollment	
Total Enrollment	178,421
Percent ESOL Enrollment	19.6%
Percent Free/Reduced Price Meal Eligible	N/A*
Percent Special Education Enrollment	15.0%
2023 Approved Enrollment	
Number Increase/(Decrease) from 2022 Actual	-851
Percent Increase/(Decrease) from 2022 Actual	-0.5%
Schools	
Elementary	142
Middle	23
Traditional (K-8)	0
Secondary and High Schools	25
Special Education	7
Alternative	2
Sources of Revenue	
Local	68.1%
State	26.5%
All Other Sources	5.4%
Authorized Positions	
School-Based	92.3%

*The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

7.7%

Website:	www.fcps.edu	Dr. Michelle Reid 8115 Gatehouse Road
Budget Link:	https://www.fcps.edu/sites/default/files/media/pdf/FY-2023-Approved-Budget.pdf	Falls Church, Virginia 22042

Nonschool-Based

Falls Church City Public Schools

- Falls Church City Public Schools (FCCPS) is a small, independent, city school division established in 1949.
- All five FCCPS schools are fully accredited:
- Jessie Thackrey (PreK, Special needs preschool and family literacy programs)
- Mount Daniel Elementary (K-2)
- Oak Street Elementary (3-5) (formerly Thomas Jefferson Elementary)
- Mary Ellen Henderson Middle (6-8)
- Meridian High (9-12) (formerly George Mason High)
- FCCPS is one of the few school divisions in the nation to offer The International Baccalaureate (IB) Programmes PreK-12 and is an IB Continuum School Division.
- FCCPS recently completed a state of the art, \$120 million high school building.
- FCCPS consistently scores above state and national averages on standardized tests. Overall FCCPS SOL results pass rates for the 2021-2022 school year are:
- Reading 92 percent #1 (in VA)
- Writing 89 percent #2
- History 89 percent #2
- Science 88 percent #1
- Math 87 percent #2
- The FCCPS student body is multi-cultural with students speaking over 30 native languages.
- Historical Accomplishments
- FCCPS was the first Virginia school system to offer the challenging International Baccalaureate curriculum for high school students (1981).
- FCCPS was one of the first Virginia school systems to develop a before and after school day-care program for children of working parents (1975).
- FCCPS was the first Virginia school system to offer full-day kindergarten (1973).
- FCCPS was the first Virginia school system to voluntarily integrate schools (1961).

Highlights at a Glance	
FY 2023 Cost Per Pupil	\$22,826
Average Teacher Salary	\$89,314
2022 Actual Enrollment	
Total Enrollment	2,502
Percent ESOL Enrollment	4.6%
Percent Free/Reduced Price Meal Eligible	N/A*
Percent Special Education Enrollment	13.5%
2023 Approved Enrollment	
Number Increase/(Decrease) from 2022 Actual	0
Percent Increase/(Decrease) from 2022 Actual	0.0%
Schools	
Elementary	2
Middle	1
Traditional (K-8)	0
Secondary and High Schools	1
Special Education	1
Alternative	0
Sources of Revenue	
Local	81.0%
State	15.5%
All Other Sources	3.5%
Authorized Positions	
School-Based	91.4%
Nonschool-Based	8.6%
*The U.S. Department of Aariculture cancelled administrative de	ata reportina

requirements for state agencies and local education authorities operating the National School Lunch Program.

Loudoun County Public Schools

- Loudoun County Public Schools (LCPS) fulfills its mission of "Empowering all students to make meaningful contributions to the world" through deeper learning experiences, demonstrating instructional leadership across the Commonwealth and nation as a member of the Virginia is for Learners Network 4.0 and by being recognized by the Virginia Department of Education as a School Division of Innovation.
- LCPS opened Elaine E. Thompson Elementary School in the Fall of 2022, bringing the total number of schools to 98. LCPS operates 61 elementary schools, 17 middle schools, 18 high schools, and two educational centers.
- The LCPS projected enrollment for 2022 is 83,039, compared with 2021's actual enrollment of 81,642, a 1.7 percent increase.
- The LCPS Class of 2022 received \$78.5 million in scholarships.
- Growth and Opportunity in Virginia (GO Virginia) awarded a \$2.4 million grant to the Loudoun Education Foundation (LEF) for the creation of the Virginia K-12 Computer Science Pipeline program in Loudoun County Public Schools (LCPS) and Chesapeake Public Schools (CPS). LEF also won a \$400,000 grant from Jack Kent Cooke Foundation to launch the BEAM Summer Math Discovery Program, which equips middle school students from marginalized communities to take and excel in rigorous coursework.
- LCPS is the only school division in the Commonwealth to have all its eligible middle schools receive the Schools to Watch designation from the National Forum to Accelerate Middle School Reform.
- LCPS received the 2022 ENERGY STAR Partner of the Year Sustained Excellence Award for the 11th year in a row from the U.S. Environmental Protection Agency (EPA) and the U.S. Department of Energy.
- LCPS was named a 2022 Best-in-State employer by Forbes magazine.
- For 15 consecutive years, LCPS has been named among the Best Communities for Music Education by the National Association of Music Merchants (NAMM) Foundation, one of only 19 Virginia school districts to receive this honor in 2022.

Highlights at a Glance

FY 2023 Cost Per Pupil	\$18,719
Average Teacher Salary	\$81,645
2022 Actual Enrollment	
Total Enrollment	81,642
Percent ESOL Enrollment	13.5%
Percent Free/Reduced Price Meal Eligible	N/A*
Percent Special Education Enrollment	11.8%
2023 Approved Enrollment	
Number Increase/(Decrease) from 2022 Actual	1,397
Percent Increase/(Decrease) from 2022 Actual	1.7%
Schools	
Elementary	61
Middle	17
Traditional (K-8)	0
Secondary and High Schools	18
Special Education	0
Alternative	2
Sources of Revenue	
Local	66.0%
State	30.2%
All Other Sources	3.8%
Authorized Positions	
School-Based	92.1%
Nonschool-Based	7.9%

*The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

Website:	www.lcps.org/	Dr. Daniel Smith
Budget Link:	https://www.lcps.org/Page/167905	21000 Education Court Ashburn, Virginia 20148

- MCPS theme schools include:
- Haydon Elementary School features a Spanish Dual Language Immersion program.
- Once Dual Language Immersion students enter Mayfield Intermediate, they are able to take Spanish for high school credit (Spanish 1, Part 1).
- Baldwin Elementary School is in its third year as a Project Lead the Way Distinguished School. Baldwin is just one of 282 schools across the U.S. and one of four schools in the Commonwealth to receive this recognition. Dr. Laura Goldzung, former Baldwin principal and now Director of Instruction for MCPS, was also named the 2021-22 PLTW National Administrator of the Year.
- A K-12 CTE & STEM program is offered in all schools. Some of the Osbourn High School programs include cyber security, engineering, auto technology, cosmetology, and a variety of business courses.
- MCPS offers an Integrated Math and Science Program and an Integrated Humanities Program grades 7-10.
- Osbourn High School serves as a Governor's STEM Academy, the first in the Greater Prince William region. The program provides students the opportunity to explore STEM careers with specialized pathways in Facility and Mobile Equipment Maintenance, Cybersecurity, and Engineering Technology.
- Osbourn High School is a Grammy Award winner as well as a Virginia Music Educators Association's (VMEA) Blue Ribbon Award recipient. The VMEA Blue Ribbon Award is the highest award given to school music programs in Virginia recognizing school performing arts programs that achieve excellence in Band, Orchestra, and Choral performance.
- MCPS students can attend the Governor's School @ Innovation Park which offers advanced college-level STEM courses to juniors and seniors on the Prince William Campus of George Mason University.
- George Mason University and Northern Virginia Community College provide opportunities for students to experience college-level academics and obtain college credit through dual enrollment.
- Early learners are afforded the opportunity to participate in the Virginia Preschool Initiative through a traditional half-day program at each MCPS elementary school. Through Model Innovation City© all Pre-K through 3rd grade children who live in the City of Manassas have free access to the Footsteps2Brilliance literacy software.
- Algebra 1, Geometry, and World Language are offered at the middle school level for high school credit.

Highlights at a Glance		
FY 2023 Cost Per Pupil	\$15,755	
Average Teacher Salary	\$79,750	
2022 Actual Enrollment		
Total Enrollment	7,569	
Percent ESOL Enrollment	33.1%	
Percent Free/Reduced Price Meal Eligible	N/A*	
Percent Special Education Enrollment	12.0%	
2023 Approved Enrollment		
Number Increase/(Decrease) from 2022 Actual	286	
Percent Increase/(Decrease) from 2022 Actual	3.8%	
Schools		
Elementary	5	
Middle	3	
Traditional (K-8)	0	
Secondary and High Schools	1	
Special Education	0	
Alternative	0	
Sources of Revenue		
Local	42.7%	
State	53.6%	
All Other Sources	3.7%	
Authorized Positions		
School-Based	90.1%	
Nonschool-Based	9.9%	
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*The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

Website:	www.mcpsva.org	Dr. Kevin Newman
Budget Link:	https://www.mcpsva.org/Domain/81	8700 Centreville Road, Suite 400 Manassas, Virginia 20110

Manassas Park City Schools

- MPCS is committed to transforming teaching and learning by embracing a blended learning model for all students. Phase V of the MPCS Connects! digital 1:1 initiative provides individualized learning for all students grades K through 12 and incorporates the four C's (creativity, critical thinking, communication/ compassion, and collaboration) to educate students to be global learners.
- A seven-year partnership with the Capital Area Food Bank allows MPCS to distribute more than 50,000 pounds of food to families during the school year. Staff members from all four schools, administration, and the City of Manassas Park come together at Manassas Park High School to volunteer their time to organize and distribute food to families.
- To serve the medical needs of the uninsured, MPCS partners with George Mason University and surrounding health care providers to offer the Mason and Partners (MAP) Clinic at the Manassas Park Community Center.
- MPCS continues to train its staff on ALICE Alert, Lockdown, Inform, Counter, and Evacuate – a set of proactive strategies that moves beyond lockdown and increases the chance of survival during a violent intruder event.
- The Early Identification Program (EIP), in partnership with George Mason University, has approximately 40 MPCS students in the program. It promotes higher education to potential first-generation college students.
- All students grades K-12 are provided opportunities to participate in STEM education. These programs are supported by The BELL Foundation, the education foundation for Manassas Park.
- The city's diversity extends into the school system where students come from 52 countries around the world.
- MPCS participates in the Regional Governor's School @ Innovation Park.
- Manassas Park High School, the division's lone flagship high school, is home to a National Merit finalist.
- A Manassas Park Middle School student captured first place at the 30th annual Martin Luther King Jr. Day Youth Oratorical Program.
- The class of 2022 was awarded a total of \$1,753,862 in scholarships and grants
- Go to <u>https://www.youtube.com/watch?v=9ykCkh1m_TA</u> to see how MPCS executes an innovative approach in meeting staffing requirements.

Highlights at a Glance

FY 2023 Cost Per Pupil	\$13,546
Average Teacher Salary	\$67,310
2022 Actual Enrollment	
Total Enrollment	3,622
Percent ESOL Enrollment	33.9%
Percent Free/Reduced Price Meal Eligible	N/A*
Percent Special Education Enrollment	15.9%
2023 Approved Enrollment	
Number Increase/(Decrease) from 2022 Actual	-57
Percent Increase/(Decrease) from 2022 Actual	-1.6%
Schools	
Elementary	2
Middle	1
Traditional (K-8)	0
Secondary and High Schools	1
Special Education	0
Alternative	0
Sources of Revenue	
Local	25.6%
State	69.5%
All Other Sources	4.9%
Authorized Positions	
School-Based	91.2%
Nonschool-Based	8.8%

*The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

Website: www.mpark.net

Budget Link: <u>https://cdn5-ss20.sharpschool.com/UserFiles/Servers/Server_337027/File/Departments/</u> <u>Financial%20Services/FY23_Approved_Budget.pdf</u> Dr. Melissa Saunders One Park Center Court, Suite A Manassas Park, Virginia 20111

Montgomery County Public Schools

- Montgomery County Public Schools (MCPS) is the largest school division in Maryland and 14th largest school division in the United States.
- Five MCPS high schools made the top 500 U.S. News & World Report 2020 list of Best High Schools. Five ranked in the top 500 nationally, and eight were ranked in the top 25 in Maryland.
- More than 39,000 Advanced Placement (AP) exams were taken by MCPS students in 2020. Students scored a 3 or higher on 75 percent of the exams.
- In 2020, the percentage of African American and Hispanic graduates earning a 3 or higher on at least one AP exam surpassed the state average.
- The class of 2020 earned a 1097 average combined SAT score, surpassing both national and state averages. Seventy-eight percent of graduates took the SAT.
- MCPS received the 2010 Malcolm Baldrige National Quality Award, the highest presidential honor given to American organizations for performance excellence. MCPS became only the sixth public school system to receive the award and is by far the largest school district to be a recipient.
- The district is home to 42 National Blue Ribbon Schools.
- The total number of MCPS educators who have earned National Board Certification (NBC) while working for MCPS is 985. MCPS continues to lead the state of Maryland in the number of educators who are awarded this prestigious recognition of their proficiency, with 18 new NBC teachers this year and 28 renewals. The 18 new NBC teachers are among the 81 Maryland educators who achieved certification from the National Board for Professional Teaching Standards (NBPTS) in 2020.

Highlights at a Glance	
FY 2023 Cost Per Pupil	\$18,054
Average Teacher Salary	\$88,435
2022 Actual Enrollment	
Total Enrollment	161,689
Percent ESOL Enrollment	19.0%
Percent Free/Reduced Price Meal Eligible	N/A*
Percent Special Education Enrollment	12.6%
2023 Approved Enrollment	
Number Increase/(Decrease) from 2022 Actual	2,610
Percent Increase/(Decrease) from 2022 Actual	1.6%
Schools	
Elementary	135
Middle	40
Traditional (K-8)	0
Secondary and High Schools	26
Special Education	5
Alternative	1
Sources of Revenue	
Local	64.8%
State	30.4%
All Other Sources	4.8%
Authorized Positions	
School-Based	91.3%
Nonschool-Based	8.7%
*The U.S. Department of Agriculture cancelled administrative d	ata reporting

*The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

 Website:
 www.montgomeryschoolsmd.org/

 Budget Link:
 https://www.montgomeryschoolsmd.org/uploadedFiles/departments/

 budget/fv2023/FY2023
 BudgetSummary

Dr. Monifa McKnight 850 Hungerford Drive Rockville, Maryland 20850

Prince George's County Public Schools

Data for Prince George's County Public Schools is not available at the time of compilation.

Website:	www.pgcps.org	
Budget Link:	https://www.pgcps.org/globalassets/offices/budget-and-management-services/docs	
	budget/fy2023/fy-2023-board-of-education-approved-budget-book.pdf	Up

Dr. Monica Goldson 14201 School Lane Upper Marlboro, MD 20772

Prince William County Public Schools

- All schools in PWCS earned Virginia accreditation for the 2019-2020 school year from the Virginia Department of Education (VDOE). The 100 percent success rate compares with a statewide accreditation rate of 92 percent. PWCS is the largest school division in the state with all schools accredited without any conditions. Annual accreditation was waived for all Virginia public schools for the 2020-2021 school year due to the cancellation of spring 2020 state assessments.
- 2021 graduates were awarded more than \$63.5 million in scholarships. This is an increase from the over \$54 million awarded in scholarships to the class of 2020.
- PWCS had 1,235 summa cum laude graduates in 2021-2022.
- Twenty-seven schools in Prince William County earned 2020 Exemplar Performance School awards from the VDOE for high student achievement, continuous improvement, or innovative practices. Only six school divisions statewide were recognized with these awards.
- There were 188 active National Board-Certified Teachers (NBCTs) working in the Division during the 2020-2021 school year. PWCS ranks as one of the top five school divisions statewide for total number of NBCTs.
- PWCS School Food and Nutrition Department served 16 million meals during the 2021-2022 school year.
- The Division implemented a one-to-one technology initiative in 2020-2021. Approximately 90,000 laptops, as well as thousands of mobile broadband devices, were distributed to provide equitable access to digital devices for students. In addition, PWCS also partnered with Comcast to provide free home broadband to families in need of support.
- In 2020, PWCS deployed a divisionwide Learning Management System to support virtual learning. In addition, PWCS also deployed and built out a virtual environment with Zoom to support virtual learning and collaborative meetings for staff.
- PWCS hired an additional 34 technical support specialists during the 2020-2021 school year, enabling each school to have full-time technical support.
- In 2021, multi-factor authentication was implemented for all staff and administration.
- In 2021, the "Say Something" Anonymous Reporting System (SS-ARS) was implemented for all staff, students, and administration to report serious concerns of unsafe behavior or threats of harm.
- In 2022, PWCS partnered with Paper to provide all students with unlimited tutoring, seven days a week, at no cost to families.

Highlights at a Glance

FY 2023 Cost Per Pupil	\$15,406
Average Teacher Salary	\$75,915
2022 Actual Enrollment	
Total Enrollment	90,622
Percent ESOL Enrollment	18.8%
Percent Free/Reduced Price Meal Eligible	N/A*
Percent Special Education Enrollment	12.8%
2023 Approved Enrollment	
Number Increase/(Decrease) from 2022 Actual	421
Percent Increase/(Decrease) from 2022 Actual	0.5%
Schools	
Elementary	61
Middle	17
Traditional (K-8)	3
Secondary and High Schools	13
Special Education	1
Alternative	1
Sources of Revenue	
Local	43.2%
State	51.6%
All Other Sources	5.2%
Authorized Positions	
School-Based	90.1%
Nonschool-Based	9.9%

*The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

Dr. LaTanya McDade 14715 Bristow Road Manassas, Virginia 20112

Website: <u>www.pwcs.edu</u>

Budget Link: <u>https://www.pwcs.edu/departments/finance/budget/budget</u>_updates/index

FY 2022 Actual Enrollment¹

School Division	Preschool	Head Start	Kindergarten	Grades 1-12	Special Education Level 2 (50% or more of the time)	Total Enrollment
Alexandria City ²	287	0	1,337	13,555	347	15,526
Arlington County ³	1,009	0	1,906	22,817	1,266	26,998
Fairfax County ⁴	2,270	1,641	11,520	148,950	14,040	178,421
Falls Church City	55	0	157	2,228	62	2,502
Loudoun County	626	293	5,208	73,509	2,006	81,642
Manassas City	295	0	559	6,477	238	7,569
Manassas Park City	112	36	226	3,151	97	3,622
Montgomery County	2,987	612	10,771	143,343	3,976	161,689
Prince William County	1,418	336	6,017	80,342	2,509	90,622

¹ Actual Enrollment date used for Special Education 12/1, Head Start 3/31, and all others 9/30.

² Alexandria City Public Schools district does not include Head Start as it is a City program.

³ Arlington County Public Schools district's preschool special education enrollment does not include students receiving preschool special education community-based services. FY 2022 includes PreK dual-enrolled students.

⁴ Fairfax County Public Schools enrollment does not include students served at adult high school, private school, homeschool, or through contract services.

School Division	Preschool	Head Start	Kindergarten	Grades 1-12	Special Education Level 2 (50% or more of the time)	Total Enrollment
Alexandria City	323 ¹	0	1,374	13,605	342	15,644
Arlington County ²	1,277	0	2,132	21,923	2,251	27,583
Fairfax County ³	2,502	1,842	11,582	147,210	14,434	177,570
Falls Church City	71	0	166	2,203	62	2,502
Loudoun County	964	100	5,402	74,567	2,006	83,039
Manassas City	449	0	559	6,609	238	7,855
Manassas Park City	140	0	226	3,102	97	3,565
Montgomery County	3,392	633	10,735	145,867	3,672	164,299
Prince William County	1,538	397	5,976	80,925	2,207	91,043

¹ Alexandria City Public Schools district does not include Head Start as it is a City program.

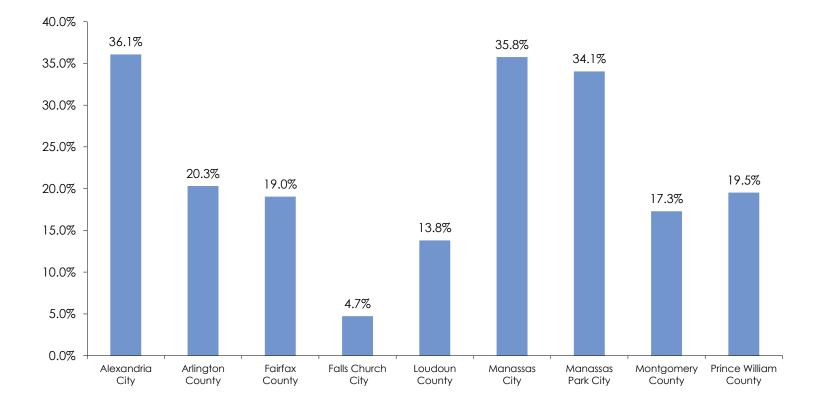
² Arlington County Public Schools district's preschool special education enrollment does not include dual enrolled students or students receiving preschool special education community-based services.

³ Fairfax County Public Schools enrollment does not include students served at adult high school, private school, homeschool, or through contract services.

School Division	FY 2022 Actual Enrollment	FY 2023 Approved Budget	Percentage of FY 2022 Enrollment	Percentage of FY 2023 Enrollment
Alexandria City	5,284	5,646	34.0%	36.1%
Arlington County	5,305	5,603	19.6%	20.3%
Fairfax County ²	34,944	33,806	19.6%	19.0%
Falls Church City	124	118	5.0%	4.7%
Loudoun County	11,021	11,466	13.5%	13.8%
Manassas City	2,502	2,809	33.1%	35.8%
Manassas Park City	1227	1214	33.9%	34.1%
Montgomery County	30,661	28,420	19.0%	17.3%
Prince William County	16,997	17,780	18.8%	19.5%

¹ Programs for English speakers of other languages use several different names in the WABE districts including English as a Second Language, English for Speakers of Other Languages, and English Language Learners. For the purposes of this document, all such programs are referred to as English for Speakers of Other Languages, and enrollment includes only those students receiving services.

² Fairfax County Public Schools district includes students with L1-L4 services.



Schools and Centers

School Division	Elementary	Middle	Traditional (K-8)	Secondary	High	Special Education	Alternative	Total
Alexandria City ¹	13	2	2	0	1	0	2	20
Arlington County	25	6	0	1	4	2	3	41
Fairfax County	142	23	0	3	22	7	2	199
Falls Church City	2	1	0	0	1	1	0	5
Loudoun County	61	17	0	0	18	0	2	98
Manassas City	5	3	0	0	1	0	0	9
Manassas Park City	2	1	0	0	1	0	0	4
Montgomery County ²	135	40	0	0	26	5	1	207
Prince William County	61	17	3	0	13	1	1	96

¹ Alexandria City Public Schools district includes an Early Childhood Center, a PreK school, in the elementary count.

² Montgomery County Public Schools district includes, within high schools, one career and technology center.

	Unduplicate	ed Special			
School Division	Preschool	Level 1	Level 2 (50% or more of time)	Total	Total Special Education Services
Alexandria City ¹	179	1,497	347	2,023	8,603
Arlington County	230 ²	2,549	1,266	4,045	4,758
Fairfax County ³	2,270	10,401	14,040	26,711	46,417
Falls Church City	24	253	62	339	611
Loudoun County	555	7,099	2,006	9,660	11,936
Manassas City ⁴	53	616	238	907	Data not available
Manassas Park City	26	452	97	575	672
Montgomery County	1,200	15,242	3,976	20,418	25,141
Prince William County ⁴	736	8,372	2,509	11,617	Data not available

¹ Alexandria City estimated number of services.

² Arlington County Public Schools district's preschool special education enrollment includes dual enrolled students and students receiving preschool special education community-based services.

³ Fairfax County Public Schools enrollment does not include students served at adult high school, private school, homeschool, or through contract services.

⁴ Manassas City Public Schools and Prince William County Public Schools do not report a duplicated special education student count.

	Undup				
School Division	Preschool	Level 1	Level 2 (50% or more of time)	Total	Total Special Education Services
Alexandria City ¹	194	1,507	342	2,043	Data not available
Arlington County	432 ⁴	2,306	2,251	4,989	5,426
Fairfax County ²	2,502	9,892	14,434	26,828	46,456
Falls Church City	24	253	62	339	611
Loudoun County	644	7,808	2,006	10,458	12,771
Manassas City ³	53	616	238	907	Data not available
Manassas Park City	32	447	96	575	665
Montgomery County	1,358	15,696	3,672	20,726	25,077
Prince William County ³	764	8,669	2,207	11,640	Data not available

¹ Alexandria City Public Schools does not report a duplicated special education student count.

² Fairfax County Public Schools enrollment does not include students served at adult high school, private school, homeschool, or through contract services.

³ Manassas City Public Schools and Prince William County Public Schools do not report a duplicated special education student count.

⁴ Arlington County Public Schools district's preschool special education enrollment does not include dual enrolled students but includes students receiving preschool special education community-based services.

Operating Fund or	
Budgeted Current Expenditures:	The data in this category include all funds for day-to-day expenditures for operation of the school system such as regular and special education instruction; may include grants such as Head Start, ESSA, Impact Aid, Perkins, and grants associated with IDEA; transportation costs including costs for new and replacement buses; and building maintenance for educational programs. Budgeted current expenditures also include the employer's share of employee benefits whether paid by the school district, municipality, or the state. The expenditures are typically funded in the school operating fund.
Construction and Renovation:	This category includes all expenditures (which are typically funded in a capital improvements fund or budget) for land, new construction, major renovations, and relocatable classrooms, whether funded by the school district, municipality, county, or state through bond sales or "pay-as-you-go" expenditures.
Debt Service:	This category includes all payments for principal and interest on long-term debt whether paid by the school district, municipality, county, or state.
Food Service:	This data includes all expenditures for the school food services program regardless of the funding source (federal, state, and local subsidies; and food sales).
Other Governmental Funds:	This category includes other Governmental Funds expenditures not included elsewhere, such as:
	 Grants budgeted in a fund other than those listed previously
	 Adult education, defined as any remedial, enrichment, or makeup course or program offered outside of the regular school year
	 Summer school, defined as any remedial, enrichment, or makeup course or program offered outside of the regular school year
	 Other expenditures not defined elsewhere and defined within the chart

School Division	Operating Fund ¹	Construction Fund	Debt Service	Food Fund	Other Governmental Funds ²	Total Expenditures ³
Alexandria City	\$326,998,041	\$204,685,100	\$31,941,000	\$12,037,486	\$6,801,960	\$582,463,588
Arlington County	\$641,140,693	\$28,737,639	\$59,856,825	\$11,546,678	\$31,293,924	\$772,575,759
Fairfax County	\$3,306,253,096 ⁴	\$231,314,043	\$202,225,711	\$94,749,795	\$39,241,066	\$3,873,783,710
Falls Church City	\$57,593,557	\$0	\$9,700,405	\$1,105,200	\$2,310,700	\$70,709,862
Loudoun County	\$1,617,464,898	\$113,394,300	\$138,808,388	\$45,815,771	\$10,002,000	\$1,925,485,357
Manassas City	\$125,338,742	\$3,000,000	\$6,577,700	\$4,099,775	\$0	\$139,016,217
Manassas Park City	\$50,806,754	\$0	\$4,924,283	\$2,558,297	\$482,605	\$58,771,939
Montgomery County	\$3,006,510,981	\$314,796,000	\$157,350,000	\$63,411,099	\$34,937,547	\$3,577,005,627
Prince William County	\$1,401,048,435	\$129,099,104	\$109,963,456	\$50,000,000	\$3,269,439	\$1,693,380,434

¹ Funds for entitlement grants are included in Operating Funds, even for districts that do not include those expenditures in their operating funds.

² Includes Adult Education, Summer School, competitive grants, and other. Numbers will not necessarily match the approved operating budget.

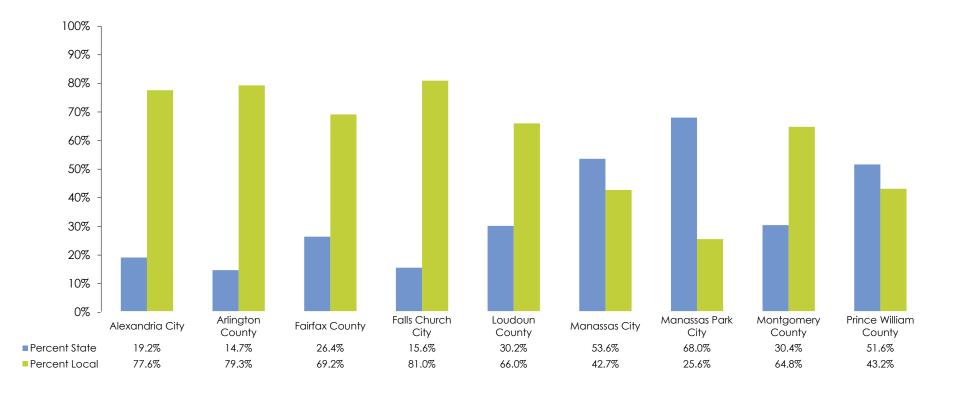
³ Governmental Funds only - excludes Proprietary and Fiduciary Funds.

⁴ Fairfax County Public Schools operating fund excludes transfers to other funds of \$34.6 million.

	Feder	ral	State		Local		Beginning B	alance	Oth	er	
School Division	Amount	Percent of Total	Amount	Percent of Total	Amount	Percent of Total	Amount	Percent of Total	Amount	Percent of Total	Total
Alexandria City	\$140,000	0.0%	\$61,417,000	19.2% ²	\$248,737,300	77.6%	\$9,319,437	2.9%	\$1,013,000	0.3%	\$320,626,737
Arlington County	\$10,883,832	1.7%	\$94,543,970	14.7%	\$508,397,470	79.3%	\$23,640,121	3.7%	\$3,675,300	0.6%	\$641,140,693
Fairfax County	\$83,719,322	2.5%	\$883,912,897	26.5%	\$2,275,310,924	68.1%	\$21,874,771	0.7%	\$76,050,395	2.3%	\$3,340,868,309
Falls Church City	\$585,572	1.0%	\$8,961,328	15.6%	\$46,624,671	81.0%	\$450,000	0.8%	\$971,986	1.7%	\$57,593,557
Loudoun County	\$34,735,120	2.1%	\$488,090,677	30.2%	\$1,067,759,336	66.0%	\$12,000,000	0.7%	\$14,879,765	0.9%	\$1,617,464,898
Manassas City	\$3,996,965	3.2%	\$67,181,927	53.6%	\$53,564,600	42.7%	\$ 0	0.0%	\$595,250	0.5%	\$125,338,742
Manassas Park City	\$3,086,992	6.1%	\$34,566,951	68.0%	\$13,000,000	25.6%	\$O	0.0%	\$152,811	0.3%	\$50,806,754
Montgomery County	\$88,647,344	3.1%	\$863,758,576	30.4%	\$1,839,071,460	64.8%	\$35,000,000	1.2%	\$11,291,137	0.4%	\$2,837,768,517
Prince William County	\$42,287,547	3.0%	\$731,661,781	51.6%	\$611,467,320	43.2%	\$22,946,546	1.6%	\$8,355,088	0.6%	\$1,416,718,282

¹ Funds for entitlement grants are included here under the School Operating Fund for consistency with other districts, although some districts may not consider these funds as part of their operating funds. ² Alexandria City Public Schools State revenue includes the removal of the Adult Education and Summer programs.

FY 2023 Sources of Revenue Percent of Total Operating Fund



FY 2023 Local Funding Effort

School Division	City/County General Fund Amount	City/County Approved Disbursements to School Operating Funds	Percent of City/County General Fund	City/County Approved Disbursements to School Debt Service	Percent of City/County General Fund	Total City/County Approved Disbursements to Schools	Percent of City/County General Fund
Alexandria City	\$839,213,971	\$248,737,300	29.6%	\$31,941,000	3.8%	\$280,678,300	33.4%
Arlington County	\$1,498,866,793	\$525,269,834	35.0%	\$59,112,315	3.9%	\$584,382,149	39.0%
Fairfax County ¹	\$4,774,034,947	\$2,290,910,924	48.0%	\$199,868,947	4.2%	\$2,490,779,871	52.2%
Falls Church City	\$112,819,523	\$47,140,836	41.8%	\$9,700,405	8.6%	\$56,841,241	50.4%
Loudoun County	\$2,275,937,362	\$1,067,759,336	46.9%	\$138,808,388	6.1%	\$1,206,567,724	53.0%
Manassas City	\$135,078,020	\$56,564,600	41.9%	\$6,577,700	4.9%	\$63,142,300	46.7%
Manassas Park City	\$62,452,207	\$13,000,000	20.8%	\$4,924,283	7.9%	\$17,924,283	28.7%
Montgomery County	\$5,495,805,905	\$2,729,660,177	49.7%	\$157,350,000	2.9%	\$2,887,010,177	52.5%
Prince William County	\$1,472,085,899	\$611,467,322	41.5%	\$107,658,763	7.3%	\$719,126,085	48.9%

¹ Fairfax County Public Schools includes \$15.6 million for infrastructure replacement and upgrades.

FY 2023 Approved Staffing Ratios Base Teacher Staffing Ratio

		_		Middle /	Secondary /
School Division	Kindergarten	Element	ary	Intermediate	High
Alexandria City ¹	22.0	Grades 1-2	24.0	N/A	N/A
		Grades 3-5	26.0		
Arlington County ²	23.0	Grade 1	20.0	25.2	25.9
		Grade 2-3	22.0		
		Grade 4-5	24.0		
Fairfax County ^{3,4}	25.0			27.9	31.0
Falls Church City	22.0	Grade 1-2	22.0	24.0	24.0
		Grade 3-5	24.0		
Loudoun County	23.0		22.0	23.7	23.7
Manassas City	22.0	Grades 1-3	22.0	28.0	28.0
		Grade 4	28.0		
Manassas Park City	19.0	Grades 1-3	22.0	24.0	26.0
		Grade 4-5	25.0		
Montgomery County ⁵	N/A		N/A	N/A	N/A
Prince William County	24.0	Grades 1-3	24.0	21.0	21.3
		Grades 4-5	25.0		

¹ Alexandria City Public Schools does not allocate positions based on staffing ratios for middle and high school classrooms. Staffing is determined by course enrollment.

- ² Arlington County Public Schools core staffing for middle/intermediate and secondary/high schools provide
 4.0 core positions to the number of teams per grade level. More information can be found at https://www.apsva.us/budget-finance/planning-factors/
- ³ Fairfax County Public Schools staffing ratios also take into account the number of students eligible for free and reduced-priced meals and ESOL services. Additional teacher positions are allocated from the staffing reserve to help eliminate class size of 30 and above in elementary schools. For a complete listing of staffing formulas, see the appendix of the FY 2023 Approved Budget.
- ⁴ Fairfax County Public Schools elementary ratio is 24, 25, or 26 based on enrollment in grades 1-6.
- ⁵ Montgomery County Public Schools numbers are maximum class size guidelines and not ratios or targets for class sizes. With guidelines for maximums, the actual numbers end up being less than the guideline.

Students per Classroom Teach			n Teacher ²	Students per Teacher-Scale Position ³			
School Division	Elementary	Middle / Intermediate	Secondary / High	Elementary	Middle / Intermediate	Secondary / High	
Alexandria City ⁴	15.3	22.8	25.6	9.2	15.4	18.3	
Arlington County	21.7	19.1	19.6	9.7	14.8	16.4	
Fairfax County ⁵	21.3	24.7	25.6	14.1	20.2	21.1	
Falls Church City	20.4	20.3	22.9	10.9	14.0	15.9	
Loudoun County	21.6	21.7	24.1	12.8	17.8	19.9	
Manassas City	20.7	23.2	25.4	10.2	15.1	16.8	
Manassas Park City	22.9	24.4	26.9	9.9	17.6	19.7	
Montgomery County	18.0	23.6	25.6	12.7	21.1	23.1	
Prince William County	20.5	29.7	32.9	12.5	18.0	19.9	

¹ Chart excludes teachers and students in Pre-K, kindergarten, alternative schools, and self-contained special education.

² Classroom teachers are positions used to determine class size.

³ Students per teacher-scale positions include classroom teachers and other teachers such as ESOL/ESL, librarians, reading, coaches, mentors, music, art, physical education, etc.

⁴ Alexandria City Public Schools district's special placement, Pre-K, and kindergarten student enrollments are not included. Elementary classroom teacher count includes "flex" positions which are categorized as student improvement FTEs.

⁵ Fairfax County Public Schools allocates teacher positions from the staffing reserve to help eliminate class size of 30 and above in elementary schools.

	Number of Scho	Classroom Teacher		
School Division	Full-Day	Total	% Full-Day	Full-Day
Alexandria City	14	14	100.0%	19.9
Arlington County	25	25	100.0%	19.7
Fairfax County	138	138	100.0%	22.5
Falls Church City	1	1	100.0%	20.8
Loudoun County	61	61	100.0%	21.7
Manassas City	5	5	100.0%	19.3
Manassas Park City	1	1	100.0%	20.5
Montgomery County	130	130	100.0%	18.4
Prince William County	62	62	100.0%	21.6

¹ Excludes Pre-K teachers and students and self-contained special education teachers and students.

² All participating divisions offer 100% full day programs.

Cost Per Pupil¹

School Division	FY 2021 Approved	FY 2022 Approved ²	FY 2023 Approved
Alexandria City	\$18,147	\$18,921	\$20,777
Arlington County	\$19,581	\$20,000	\$23,521
Fairfax County	\$16,505	\$16,674	\$18,772
Falls Church City	\$19,228	\$20,515	\$22,826
Loudoun County	\$15,214	\$17,120	\$18,719
Manassas City	\$13,705	\$14,899	\$15,755
Manassas Park City	\$12,057	\$13,212	\$13,546
Montgomery County	\$16,759	\$17,266	\$18,054
Prince William County	\$12,641	\$13,536	\$15,406

¹ Uniform formulas were developed by the WABE committee for consistency area wide. These numbers are comparable; however, the cost per pupil reported here may differ from that reported in individual districts' budget documents or other reports.

² Excludes federal stimulus funding.

Cost Per Pupil



FY 2023 Authorized Position Definitions (for charts on pages 34 - 37)

School-Based Positions

Teachers:	Includes all instructors under contract, regular classroom teachers, special education teachers, ESOL, coaches, mentors, vocational education teachers, speech therapists, physical therapists, guidance counselors, librarians, homebound teachers under contract, music, physical education, and itinerant teachers.
School-Based Administrators:	Includes principals, assistant principals, guidance directors, and student activity directors.
Instructional Assistants:	Includes instructional aides and teacher aides.
Educational Specialists:	Includes program and educational specialists (not central office curriculum development), school- based technology specialists, instructional coaches, social workers, and psychologists.
Nonmanagement/All Others:	Includes school clerical staff, custodial staff, and other school-based support positions.
Nonschool-Based Positions	
Technical/Support:	Includes accountants, financial analysts, personnel analysts, management analysts, computer programmers and analysts, professional engineers, and architects.
Management:	Includes directors, coordinators, senior analysts, department administrators and supervisors, special assistants, executive assistants, and area administrators.
Educational Specialists:	Examples include curriculum specialists and program specialists that are nonschool-based (central office curriculum development).
Clerical:	
Ciclicul;	Includes nonschool-based clerical staff.

Leadership Team/Cabinet

Division, deputy, associate, assistant, and area superintendents.

FY 2023 Authorized Positions¹ School Operating Fund

	Alexandria	Arlington	Fairfax	Falls Church	Loudoun
	City	County	County	City	County
School-Based Positions					
Teachers	1,405.9	2,774.2	15,605.8	240.9	7,428.8
School-Based Administrators ²	79.0	125.2	708.0	15.0	413.5
Educational Specialists	180.9	137.5	688.6	17.0	263.0
Instructional Assistants	249.0	684.9	3,140.9	64.4	1,590.1
Nonmanagement/All Others ²	227.4	525.3	2,719.6	48.8	1,374.6
Total School-Based Positions	2,142.2	4,247.0	22,862.8	386.1	11,070.0
Nonschool-Based Positions					
Leadership Team	22.0	12.0	19.0	3.0	7.0
Technical/Support	61.5	144.7	923.5	11.0	202.0
Management	67.0	102.0	188.0	14.0	262.0
Educational Specialists	45.5	64.1	198.0	0.0	38.0
Office Support Staff	20.9	61.3	185.3	2.5	149.8
Custodial/Maintenance	18.0	78.0	405.0	6.0	296.0
Total Nonschool-Based Positions	234.9	462.0	1,918.8	36.5	954.8
TOTAL AUTHORIZED POSITIONS ³	2,377.1	4,709.0	24,781.6	422.6	12,024.8
(School Based + Nonschool Based)					
Other Operating Fund Positions ⁴	163.0	249.0	1,603.1	18.0	779.5
Total Non-Operating Fund Positions ⁵	222.7	161.6	489.3	22.6	461.0

¹ Numbers may not add due to rounding.

 2 See page 36 for further details.

³ Entitlement grant positions are included here although these positions are not part of the School Operating Fund.

⁴ Includes bus drivers, bus drivers' aides, and cafeteria staff (Fairfax County Public Schools contracts for bus drivers and aides).

⁵ Includes all positions funded in Other Funds.

FY 2023 Authorized Positions¹ School Operating Fund

	Manassas City	Manassas Park City	Montgomery County	Prince William County
School-Based Positions				
Teachers	595.4	284.8	13,531.2	7,152.9
School-Based Administrators ²	28.0	10.0	588.5	362.6
Educational Specialists	58.5	7.0	338.9	275.2
Instructional Assistants	143.0	59.0	3,112.1	962.7
Nonmanagement/All Others ²	132.3	29.0	2,296.5	1,407.3
Total School-Based Positions	957.2	389.8	19,867.2	10,160.7
Nonschool-Based Positions				
Leadership Team	1.0	5.0	21.0	17.0
Technical/Support	20.0	8.0	526.5	218.0
Management	31.0	6.0	298.8	330.0
Educational Specialists	21.0	9.0	214.6	148.5
Office Support Staff	15.1	8.4	292.3	150.0
Custodial/Maintenance	16.8	1.0	549.5	251.0
Total Nonschool-Based Positions	104.8	37.4	1,902.6	1,114.5
TOTAL AUTHORIZED POSITIONS ³	1,062.0	427.2	21,769.8	11,275.2
(School Based + Nonschool Based)				
Other Operating Fund Positions ⁴	97.0 ⁶	46.0	2,152.3	863.7
Total Non-Operating Fund Positions ⁵	0.0	33.0	645.5	713.4

¹ Numbers may not add due to rounding.

 2 See page 37 for further details.

³ Entitlement grant positions are included here although these positions are not part of the School Operating Fund.

⁴ Includes bus drivers, bus drivers' aides, and cafeteria staff.

⁵ Includes all positions funded in Other Funds.

⁶ Manassas City Public Schools district also includes transportation operations specialist, dispatcher, and nutritionist.

	Alexandria City ¹	Arlington County	Fairfax County	Falls Church City	Loudoun County ³
Administrators					
Principals	19.0	41.0	199.0	4.0	97.0
Assistant Principals	53.0	56.0	428.0	6.0	151.0
Guidance Directors	4.0	9.0	54.0	1.0	21.0
Student Activity Directors	3.0	3.0	25.0	1.0	0.0
Other	0.0	16.2	2.0	3.0	144.5
Nonmanagement / All Others					
School Office Staff	66.0	188.2	955.7	16.8	477.0
Custodial Staff	44.6	235.0	1,393.5	23.0	642.0
Noninstructional Specialists	0.0	40.8	211.4	3.0	24.0
Security ²	22.0	29.0	159.0	0.0	79.0
Other	94.8	32.3	0.0	1.0	152.6

¹ Alexandria City Public Schools includes registrar, library media assistant, technician, parent liaison, clinical assistant, and school nurse within nonmanagement (other).

² Arlington County Public Schools has 29.0 school-based school safety coordinator positions in the Operating Fund. An additional 1.0 school-based school safety coordinator position is budgeted in Other Funds.

³ Loudoun County Public Schools includes health clinic specialists, nurses, and school nurse assistants in nonmanagement (other).

	Manassas City	Manassas Park City	Montgomery County	Prince William County
Administrators				
Principals	9.0	4.0	210.5	99.0
Assistant Principals	16.0	5.0	343.0	183.6
Guidance Directors	2.0	0.0	0.0	34.0
Student Activity Directors	1.0	1.0	0.0	13.0
Other	0.0	0.0	35.0	33.0
Nonmanagement / All Others				
School Office Staff	50.8	22.0	722.0	571.5
Custodial Staff	54.5	0.0	1,332.5	503.6
Noninstructional Specialists	0.0	0.0	237.0	119.7
Security	8.0	0.0	0.0	111.0
Other	19.0	7.0	5.0	101.5

FY 2023 Salary Information Teacher and Instructional Assistant Salaries

					T	eacher Salc	ary		Instructionc	al Assistant
School Division	Scheduled Days	Unscheduled Days	Hours Per Day	Step 1 + Bachelors Degree	Average ¹	Step 1 + Masters Degree	Middle Masters Degree	Maximum	Beginning Hourly	Maximum Hourly
Alexandria City ²	195	0	7.25	\$51,833	\$85,904	\$59,169	\$87,419	\$115,980	\$17.76	\$37.63
Arlington County ³	194	6	7.50	\$53,280	\$89,881	\$61,000	\$92,268 ⁴	\$125,363	\$23.21	\$41.87
Fairfax County	195	0	7.50	\$53,313	\$83,623	\$58,645	\$86,026	\$112,290	\$18.61	\$32.84
Falls Church City	194	6	7.50	\$53,944	\$89,314	\$59,839	\$97,339	\$117,481	\$17.09	\$32.54
Loudoun County ⁵	184	13	7.00	\$55,889	\$81,645	\$61,688	\$86,912	\$111,089	\$18.80	\$34.70
Manassas City	193	7	7.50	\$52,135	\$79,750	\$58,284	\$78,366	\$123,239	\$17.58	\$30.41
Manassas Park City	194	6	7.50	\$52,135	\$67,310	\$58,135	\$81,392	\$122,941	\$18.88	\$32.10
Montgomery County	206	11	8.00	\$52,286	\$88,435	\$57,498	\$84,281	\$114,963	\$19.82	\$33.87
Prince William County	195	0	7.00	\$53,570	\$75,915	\$59,570	\$90,015	\$143,881	\$17.64	\$41.58

¹ The average teacher salary for Falls Church and Loudoun Public Schools reflects average teacher salary for the operating fund, while the average teacher salary for the remaining divisions reflects average teacher salary for all funds.

² Alexandria City Public Schools has three salary scales: Bachelor's with 23 steps, Masters with 24 steps, and Master +30 credits with 24 steps.

³ Arlington County Public Schools salaries for non-retirement eligible and Advancement Program (CAP) follow a different salary schedule.

⁴ Arlington County Public Schools middle of the teacher master's degree salary schedule for retirement eligible employees. For comparison purposes, the middle salary assumes a step progression each year; however an actual step progression varies each year.

⁵ Loudoun County number of student and teacher work days reduced in the 2022-2023 calendar.

	Bus Drive	r Salary	School Board		
School Division	Beginning Hourly	Maximum Hourly	Members	Member Salary	Chairperson Salary
Alexandria City	\$22.18	\$36.66	9	\$15,000	\$17,000
Arlington County	\$23.10	\$42.72	5	\$25,000	\$27,000
Fairfax County	\$23.83	\$39.78	12	\$32,000	\$34,000
Falls Church City	\$20.61	\$37.35	7	\$3,600	\$6,000
Loudoun County	\$24.43	\$45.56	9	\$20,000	\$22,000
Manassas City	\$20.36	\$35.22	7	\$12,000	\$13,100
Manassas Park City	\$20.81	\$35.38	5	\$3,000	\$3,500
Montgomery County	\$19.82	\$33.87	7	\$25,000	\$29,000
Prince William County	\$23.00	\$54.22	8	\$26,540	\$28,540

Student Demographics

				FY 20	22 Actual
		Graduation Infor		Free or Reduced	Price Lunch Eligibility ³
School Division	% of 2021 Graduates Going on to Post- Secondary Education ¹	Class of 2022 Cohort Graduation Four-Year Rate ²	Class of 2022 Cohort Dropout Four-Year Rate ²	Students Eligible	Percent of District Enrollment
Alexandria City	84.0%	83.3%	8.8%	N/A	N/A
Arlington County	81.1%	93.0%	4.6%	N/A	N/A
Fairfax County	84.6%	94.2%	4.8%	N/A	N/A
Falls Church City	94.1%	98.7%	0.4%	N/A	N/A
Loudoun County	81.9%	97.2%	1.8%	N/A	N/A
Manassas City	71.5%	82.4%	14.4%	N/A	N/A
Manassas Park City	80.1%	88.9%	8.0%	N/A	N/A
Montgomery County	84.8%	95.4%	2.1%	N/A	N/A
Prince William County	76.4%	91.7%	6.1%	N/A	N/A

¹ Post-Secondary data for Virginia school divisions is from the Virginia Department of Education's website at

http://www.doe.virginia.gov/statistics_reports/graduation_completion/hs_grads_completers/archive_data.shtml

² Graduation data for Virginia school divisions is from the Virginia Department of Education's website at http://www.doe.virginia.gov/statistics_reports/graduation_completion/cohort_reports/

³ The U.S. Department of Agriculture cancelled administrative data reporting requirements for state agencies and local education authorities operating the National School Lunch Program.

SAT Scores School Year 2021-2022

School Division	Average Math	Average Evidence - Based Reading and Writing	Total	Percent of Seniors Taking Tests
Alexandria City	490	528	1018	53.0%
Arlington County*				
Fairfax County	592	593	1185	66.5%
Falls Church City	601	632	1233	74.0%
Loudoun County	583	595	1178	66.0%
Manassas City	463	492	955	37.0%
Manassas Park City	578	588	1166	12.0%
Montgomery County	612	613	1225	37.6%
Prince William County	534	559	1093	39.5%

*Data not available at time of compilation.

	E	Breakfast Prices			Lunch Prices	
School Division	Elementary	Middle	High	Elementary	Middle	High
Alexandria City	\$1.75	\$1.75	\$1.75	\$2.85	\$2.85	\$3.05
Arlington County	\$1.80	\$1.80	\$1.80	\$3.10	\$3.20	\$3.20
Fairfax County	\$1.75	\$1.75	\$1.75	\$3.25	\$3.50	\$3.50
Falls Church City	\$2.50	\$2.50	\$2.50	\$3.50	\$4.25	\$4.25
Loudoun County	\$2.10	\$2.10	\$2.10	\$3.05	\$3.15	\$3.15
Manassas City [*]	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Manassas Park City*	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Montgomery County	\$1.30	\$1.30	\$1.30	\$2.55	\$2.80	\$2.80
Prince William County	\$1.50	\$1.50	\$1.50	\$2.50	\$2.65	\$2.75

* Manassas City and Manassas Park City are Community Eligibility Provision (CEP) schools and provide breakfast and lunch at no cost.

Teacher Cost Comparison

Salary and benefits costs for a teacher position based on a hypothetical annual salary of \$65,000 and based on the average teacher salary.

School Division	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Alexandria City	\$104,084	\$130,427
Arlington County	\$99,583	\$131,236
Fairfax County	\$102,507	\$127,305
Falls Church City	\$100,568	\$131,403
Loudoun County	\$102,993	\$124,102
Manassas City	\$100,073	\$118,779
Manassas Park City	\$94,505	\$97,434
Montgomery County	\$92,444	\$119,347
Prince William County	\$99,477	\$113,537

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$85,904
Benefits ¹				
Social Security	7.65%	\$4,973	7.65%	\$6,572
Retirement Virginia Retirement System (VRS) VRS Retiree Health Credit	16.62% 1.21%	\$10,803 \$787	16.62% 1.21%	\$14,277 \$1,039
Life Insurance	0.54%	\$351	0.54%	\$464
Health Insurance: POS - Family Coverage ² Name: United Health Care POS Choice Plus	32.87%	\$21,368	24.87%	\$21,368
Dental/Vision ³	1.24%	\$803	0.94%	\$803
Total Benefits	60.13%	\$39,084	51.83%	\$44,523
Total Salary and Benefits		\$104,084		\$130,427

² The plan with the highest participation rate is used for comparison.

³ Dental costs is based on family coverage.

Salary and Benefits Summary Arlington County Public Schools

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$89,881
Benefits ¹				
Social Security	7.65%	\$4,973	7.65%	\$6,876
Retirement Virginia Retirement System (VRS) VRS Retiree Health Credit 401(a) match 0.4% or \$240, whichever is greater Life Insurance	16.62% 1.21% 0.40% 1.34%	\$10,803 \$787 \$260 \$871	16.62% 1.21% 0.40% 1.34%	\$14,938 \$1,088 \$360 \$1,204
Health Insurance: POS - Family Coverage ² Name: Kaiser Permanente - HMO - Family - 30 to 40	25.13%	\$16,332	18.17%	\$16,332
Dental/Vision ³	0.86%	\$558	0.62%	\$558
Total Benefits	53.20%	\$34,583	46.01%	\$41,355
Total Salary and Benefits		\$99,583		\$131,236

¹ There may be other benefits excluded from the benefits listed.

 $^{\rm 2}$ The plan with the highest participation rate is used for comparison.

³ Dental rates are based on family coverage, vision is covered at 100% by the participating employee.

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$83,623
Benefits ¹				
Social Security	7.65%	\$4,973	7.65%	\$6,397
Retirement				
Virginia Retirement System (VRS)	16.62%	\$10,803	16.62%	\$13,898
VRS Retiree Health Credit	1.21%	\$787	1.21%	\$1,012
Employees' Supplementary Retirement System of				
Fairfax County (ERFC)	6.70%	\$4,355	6.70%	\$5,603
Life Insurance	0.98%	\$637	0.98%	\$820
Health Insurance: POS - Family Coverage ²	22.89%	\$14,876	17.79%	\$14,876
Name: CareFirst Blue Choice Advantage Plan				•
Dental/Vision ³	1.66%	\$1,077	1.29%	\$1,077
Total Benefits	57.70%	\$37,507	52.24%	\$43,682
Total Salary and Benefits		\$102,507		\$127,305

² The plan with the highest participation rate is used for comparison.

³ Dental costs reflect Aetna PPO plan. Vision costs included in health costs. Supplemental match for VRS Hybrid 457 Plan: Members can elect a voluntary contribution between 0.5% and 4%. The maximum employer match is 2.5%.

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$89,314
Benefits ¹				
Social Security	7.65%	\$4,973	7.65%	\$6,833
Retirement Virginia Retirement System (VRS) VRS Retiree Health Credit	16.62% 1.21%	\$10,803 \$787	16.62% 1.21%	\$14,844 \$1,081
Life Insurance	1.34%	\$871	1.34%	\$1,197
Health Insurance: POS - Family Coverage ² Name: BCBS - The Local Choice 250 Comprehensive	27.03% e	\$17,568	19.67%	\$17,568
Dental	0.87%	\$567	0.63%	\$567
Total Benefits	54.72%	\$35,568	47.12%	\$42,089
Total Salary and Benefits		\$100,568		\$131, 40 3

² The plan with the highest participation rate is used for comparison.

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$81,645
Benefits ¹				
Social Security	7.65%	\$4,973	7.65%	\$6,246
Retirement Virginia Retirement System (VRS) VRS Retiree Health Credit	16.62% 1.21%	\$10,803 \$787	16.62% 1.21%	\$13,569 \$988
Life Insurance	1.34%	\$871	1.34%	\$1,094
Health Insurance: POS - Family Coverage ² Name: Cigna POS	29.15%	\$18,950	23.21%	\$18,950
Dental/Vision	2.48%	\$1,610	1.97%	\$1,610
Total Benefits	58.45%	\$37,993	52.00%	\$42,457
Total Salary and Benefits		\$102,993		\$124,102

² The plan with the highest participation rate is used for comparison.

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$79,750
Benefits ¹ Social Security	7.65%	\$4,973	7.65%	\$6,101
Retirement Virginia Retirement System (VRS) VRS Retiree Health Credit	16.62% 1.21%	\$10,803 \$787	16.62% 1.21%	\$13,255 \$965
Life Insurance	1.34%	\$871	1.34%	\$1,069
Health Insurance ³ : POS - Family Coverage ² Name: Anthem Key Advantage	27.14%	\$17,640	22.12%	\$17,640
Total Benefits Total Salary and Benefits	53.96%	\$35,073 \$100,073	48.94%	\$39,029 \$118,779

² The plan with the highest participation rate is used for comparison.

³ Dental and Vision Insurance are included in Health Insurance.

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$67,310
Benefits ¹				
Social Security	7.65%	\$4,973	7.65%	\$5,149
Retirement Virginia Retirement System (VRS) VRS Retiree Health Credit	16.62% 1.21%	\$10,803 \$787	16.62% 1.21%	\$11,187 \$814
Life Insurance	1.34%	\$871	1.34%	\$902
Health Insurance ³ : POS - Family Coverage ² Name: Anthem Key Advantage 250 (The Local Choice)	18.57%	\$12,072	17.93%	\$12,072
Total Benefits	45.39%	\$29,505	44.75%	\$30,124
Total Salary and Benefits ¹ There may be other benefits excluded from the benefits I	isted.	\$94,505		\$97,434

² The plan with the highest participation rate is used for comparison.

³ Dental and Vision Insurance are included in Health Insurance.

Salary and Benefits Summary Montgomery County Public Schools

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$88,435
Benefits ¹ Social Security	7.65%	\$4,973	7.65%	\$6,765
Retirement State Retirement & Pension System of Maryland Local Pension	7.00% 0.05%	\$4,550 \$33	7.00% 0.05%	\$6,190 \$44
Life Insurance	0.10%	\$65	0.10%	\$88
Health Insurance: POS - Family Coverage ² Name:	25.79%	\$16,762	18.95%	\$16,762
Dental/Vision	1.63%	\$1,062	1.20%	\$1,062
Total Benefits	42.22%	\$27,444	34.96%	\$30,912
Total Salary and Benefits		\$92,444		\$119,347

¹ There may be other benefits excluded from the benefits listed.

² The plan with the highest participation rate is used for comparison.

	Percent of Hypothetical Salary	FY 2023 Annual Employer Cost for Hypothetical Teacher Salary	Percent of Average Salary	FY 2023 Annual Employer Cost for Average Teacher Salary
Salary		\$65,000		\$75,915
Benefits ¹ Social Security	7.65%	\$4,973	7.65%	\$5,807
Retirement Virginia Retirement System (VRS) VRS Retiree Health Care Credit 403B Max at 15 years	16.62% 1.21% 2.00%	\$10,803 \$787 \$1,300	16.62% 1.21% 2.00%	\$12,617 \$919 \$1,518
Life Insurance	1.34%	\$871	1.34%	\$1,017
Health Insurance: POS - Family Coverage ² Name: Anthem PPO Enhanced	22.94%	\$14,909	19.64%	\$14,909
Dental/Vision	1.28%	\$834	1.28%	\$834
Total Benefits	53.04%	\$34,477	49.74%	\$37,622
Total Salary and Benefits		\$99,477		\$113,537

² The plan with the highest participation rate is used for comparison.

School Division	Full-Time Position Salaries	Other Compensation ¹	Employee Benefits	Total Compensation	Turnover & Vacancy Savings
Alexandria City	\$197,805,550	\$7,745,227	\$83,942,118	\$289,492,895	(\$1,979,094)
Arlington County	\$423,601,765	\$25,449,501	\$149,189,565	\$598,240,831	(\$3,830,349)
Fairfax County	\$1,888,405,104	\$200,043,804	\$988,348,626	\$3,076,797,534	(\$61,289,809)
Falls Church City	\$35,426,522	\$2,617,869	\$13,554,448	\$51,598,839	(\$667,110)
Loudoun County	\$957,060,120	\$59,925,157	\$442,274,622	\$1,459,259,899	(\$26,424,735)
Manassas City	\$74,673,974	\$6,095,084	\$30,293,834	\$111,062,892	(\$849,999)
Manassas Park City	\$24,527,586	\$6,876,692	\$11,162,981	\$42,567,259	(\$425,673)
Montgomery County	\$1,855,828,594	\$105,721,885	\$646,395,971	\$2,607,946,450	(\$40,309,617)
Prince William County	\$831,348,119	\$38,189,680	\$327,144,865	\$1,196,682,664	(\$3,246,955)

¹ Includes hourly and part-time accounts.

	R	etirement		Health Insurance				
Sahaal Division	Life Insurance State ¹ Other ²		Point of Service			Dental <u>Disability Insuranc</u>		
School Division		State ¹		Family	Family	Insurance	Short-term	Long-term
Alexandria City⁵	40.3%	76.9%	0.0%	80.0%	80.0%	57.0%	100.0%	100.0%
Arlington County	100.0%	76.9%	50.0%	62.0%	69.0%	35.0%	100.0%	100.0%
Fairfax County	72.9%	76.9%	69.1%	75.0%	75.0%	70.0%	100.0%	0.0%
Falls Church City	100.0%	76.9%	0.0%	75.0%	75.0%	0.0%	100.0%	100.0%
Loudoun County	100.0%	76.9%	N/A	71.0%	0.0%	82.0%	100.0%	100.0%
Manassas City	100.0%	76.9%	0.0%	67.7%	65.5%	60.0%	See note ³	100.0%
Manassas Park City	100.0%	76.9%	0.0%	58.7%	44.8%	0.0%	0.0%	0.0%
Montgomery County	83.0%	See note 4	2.9%	83.0%	88.0%	83.0%	0.0%	0.0%
Prince William County	100.0%	76.9%	N/A	61.0%	70.0%	70.0%	100.0%	100.0%

¹ Virginia Retirement System (VRS) for Virginia school districts and the State Retirement & Pension System of Maryland for Maryland school districts.

² The Other category includes supplemental retirement.

³ Manassas City Public Schools includes dental and vision insurance in health insurance. In addition, the district offers two stand alone dental plans (dental and vision).

⁴ Maryland state rate to be updated when available.

⁵ Alexandria City has a supplemental retirement plan through Principal Financial Group, but there is no employer contribution. Employer contribution is 0% and employee contribution is 100%.

Substitute Teacher Pay Rate

	Number of		Short Term			L			
	Hours for a	No Bachelor's Degree	Bachelor's Degree	Licensed Teacher	No Bachelor's Degree	Bachel	or's Degree	Licensed Teacher	
School Division	Full Day Sub	Daily Rate	Daily Rate	Daily Rate	Daily Rate	Daily Rate	Effective Day	Daily Rate	Effective Day
Alexandria City	7.25	\$110.00	\$110.00	\$110.00	\$157.59	\$157.59	10th Day	\$157.59	10th Day
Arlington County	7.00	\$109.13	\$126.00	\$126.00	\$109.13	\$196.00	1st Day	\$196.00	1st Day
Fairfax County ¹	7.00	\$129.50	\$129.50	\$159.46	\$174.02	\$174.02	11th Day	\$200.34	11th Day
Falls Church City	7.50	\$144.00	\$144.00	\$144.00	\$184.00	\$184.00	11th Day	\$236.00	45th Day
Loudoun County	7.00	\$112.75	\$112.75	\$112.75	\$154.00	\$154.00	11th Day	\$154.00	11th Day
Manassas City	7.50	\$114.00	\$136.00	\$144.00	\$185.00	\$185.00	1st Day	\$203.00	1st Day
Manassas Park City ²	7.50	\$150.00	\$150.00	N/A	\$165.00	\$165.00	140 Hours	N/A	140 Hours
Montgomery County	7.00	\$133.42	\$133.42	\$141.89	\$190.47	\$190.47	11th Day	\$202.09	11th Day
Prince William County	7.00	\$129.64	\$129.64	\$129.64	N/A	\$168.00	N/A	\$245.00	N/A

¹ Fairfax County Public Schools long term licensed teacher hourly rate applies to retired teachers.

² Manassas Park City Schools does not distinguish between substitute qualifications. Adjustment to \$22 per hour is made after a substitue works 140 hours.



Updated January 4, 2024